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Ministry of Investment & Industrial Development
وزارة تنمية الاستثمار والصناعة

KULANKA WADATASHIGA HAGAHA MAALGASHIGA QARANKA

Inter-Ministerial Coordination Meeting on National Investment Guide 2025



Inter-ministerial Coordination Meeting On National Investment Guide KULANKA WADATASHIGA HAGAAH MAALGASHIGA QARANKA

Executive Summary

The High-Level Technical Coordination Meeting on National Investment Guide was convened on **22 June 2025** in Hargeisa to align government stakeholders on Somaliland's investment climate reforms. Hosted by the Ministry of Investment and Industrial Development (MOIID), the meeting brought together Director Generals (DGs) and senior officials from key ministries to review the newly developed *National Investment Guide*, discuss ongoing reform initiatives, and solicit sectoral input. Major outcomes included broad **commitments to improve inter-ministerial coordination**, support critical assessments (One-Stop Investment Center and Public-Private Partnerships), and enhance data sharing. Each ministry agreed to **nominate a focal point** for investment coordination and to provide necessary sector data to the MOIID. The meeting concluded with consensus on next steps – notably a forthcoming **public consultation** with private sector stakeholders – underscoring the strategic importance of these reforms for sustainable economic growth.



Meeting Details

- **Date & Time:** 22 June 2025, 09:00 AM (meeting commenced at 9:00 in the morning)
- **Venue:** Baraar Hotel, Hargeisa, Somaliland
- **Host Ministry:** Ministry of Investment and Industrial Development (MOIID) – High-level coordination led by the MOIID Director General and team
- **Purpose:** “To coordinate data collection, validation, and strategic alignment across ministries for the finalization of the National Investment Guide and related assessments.” In other words, the meeting aimed to unify efforts across government for national investment reform.



Date
22nd Jan, 2025



Time
9:00 Am



Venue:
Baraar Hotel

Agenda Overview

1. **Opening and Welcome (09:30 – 09:35):** Opening remarks by the **Director General of MOIID** to formally begin the meeting and outline its objectives. Focus on the importance of a unified national investment strategy and introduction of the National Investment Guide initiative.
2. **Ministerial Remarks (09:35 – 10:00):** Brief statements by key ministries' leadership:
 - **Director General of Ministry of Energy & Minerals:** Perspective on investment opportunities and regulatory reforms in the energy and minerals sector.
 - **Director General of Ministry of Finance & Economic Development:** Emphasis on the fiscal and economic policy environment supporting investment, and the need for inter-agency coordination.
 - **Director of Research & Development Department (MOIID):** Overview of the research-driven approach to the Investment Guide, data collection process, and expected outcomes for policy alignment & The initiation of the One Stop Investment Center (OSIC) Assessment and Public Private partnership (PPP) assessment with line ministries.
3. **Presentation (10:00 – 10:15):** –introduction of the *Second Somaliland Investment Guide*, an updated booklet intended to **showcase Somaliland's investment climate and opportunities** to both domestic and international investors
4. **Sectoral Contributions & Discussion (10:15 – 11:30):** Interactive session where representatives from each sector ministry (Agriculture, Livestock, Environment, Labor, ICT/Technology, Trade, etc.) provided inputs. Each outlined their sector's investment potential, current challenges, data gaps, and feedback on the draft guide. A plenary discussion followed to address questions and cross-cutting issues.
5. **Summary of Outcomes and Next Steps (11:30 – 11:45):** Conclusion by MOIID leadership reiterating agreed actions and the strategic direction forward. Action points were clarified, including timelines for data submissions and plans for a follow-up public consultation to validate the Investment Guide with broader stakeholders.

The agenda's **objectives** were clearly outlined at the start. These included sharing the newly developed **National Investment Guide Booklet**, garnering support for the ongoing **One-Stop Investment Center (OSIC) assessment**, discussing the **national Public-Private Partnership (PPP) assessment**, and collecting each ministry's input for defining **national research priorities 2025–2030** (investment research needs). These objectives set the tone for a collaborative approach to reform, ensuring all sectors understand their role in improving Somaliland's investment environment.



Session Summaries

Opening Remarks – Ministry of Investment and Industrial Development (MOIID)



The High-Level Coordination Meeting commenced with opening remarks from **Mr. Abdifatah Ismail Dualeh**, Director General of the Ministry of Investment and Industrial Development (MOIID). He warmly welcomed all attendees and emphasized the strategic importance of collective leadership in shaping a stronger, more integrated investment environment across Somaliland.

In his speech, the DG highlighted the government's steadfast commitment to promoting investment as a pillar for **economic growth and job creation**. He reiterated that MOIID, through its **Research & Development Department**, is spearheading several critical initiatives aimed at modernizing the investment framework. These include the development of updated **investment policies and legislation**, the establishment of a **comprehensive National Investment Guide**, and the groundwork for launching a **One-Stop Investment Center (OSIC)**.

Mr. Abdifatah called upon all sector ministries and government stakeholders to actively engage in finalizing the Investment Guide by reviewing and updating their respective sections. He stressed that the guide will be a unified reference that outlines, **from A to Z, all investor-related procedures** – serving both **foreign and domestic investors** seeking to navigate the Somaliland investment landscape.

He also presented the **OSIC Institutional Assessment**, a tool designed to evaluate each ministry's readiness to participate in the planned centralized investor service center. The DG explained that once the Investment Guide is completed and all institutional inputs are aligned, MOIID will proceed with developing a fully functional **One-Stop Investment Center** to streamline services, reduce bureaucratic bottlenecks, and enhance investor confidence.

In addition, Mr. Abdifatah noted that this reform process includes the formulation of a national **Public-Private Partnership (PPP) development framework**, which will facilitate collaboration between government and private sector actors, particularly in infrastructure and public service delivery. He reminded participants that the last official Investment Guide was developed in **2014**, and that the current effort marks a **new and forward-looking edition** under the leadership of MOIID. He emphasized the importance of completing all shared documents collaboratively and on time, so the new guide reflects the realities and strengths of every sector.

The DG concluded by expressing his appreciation for the cooperation demonstrated thus far and encouraged all ministries to continue contributing constructively to ensure Somaliland positions itself as a credible and attractive destination for sustainable investment.

Remarks – Ministry of Energy & Minerals

Following the opening address by the Ministry of Investment, the **Director General of the Ministry of Energy & Minerals (MoEM) Mr. Shucayb Cismaan Mahmoud** delivered his remarks, expressing full support for the national investment reform agenda. He emphasized that a robust and transparent investment climate is essential for unlocking the potential of Somaliland's rich energy and mineral resources.

He particularly welcomed the development of the **National Investment Guide**, describing it as a critical tool for informing and attracting both local and foreign investors. *"It is important to have a clear, unified Investment Guide that outlines all opportunities and procedures for potential investors,"* he stated, affirming that such a document would enhance visibility and confidence in Somaliland's extractives sector.

The DG also noted that the investment environment in Somaliland is increasingly open to **Foreign Direct Investment (FDI)**, and that the Ministry of Energy & Minerals is fully aligned with the Ministry of Investment and Industrial Development (MOIID) in its vision to build an enabling investment ecosystem. He underscored MoEM's readiness to collaborate closely with MOIID to ensure the Investment Guide is accurate, sector-inclusive, and aligned with international best practices.

In support of these efforts, the DG shared that MoEM has recently finalized, in coordination with the **Ministry of Finance**, the official **fees and tariffs structure** for services related to mining, energy, and petroleum investments. This development is part of a broader initiative to increase regulatory transparency and simplify the investor journey in the extractives sector.

He concluded by reiterating the ministry's commitment to work hand in hand with MOIID in implementing the reform agenda, particularly in refining the Investment Guide and supporting the rollout of the One-Stop Investment Center to facilitate efficient investor services in Somaliland.



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Remarks – Ministry of Finance & Economic Development

The Director General of the **Ministry of Finance & Economic Development**, **Mr. Mohamed Hassan Saleban**, delivered his remarks, reaffirming the ministry's strong support for the national investment reform agenda. He began by expressing appreciation to the Ministry of Investment and Industrial Development (MOIID) for organizing the meeting and for leading the effort to produce a modernized **National Investment Guide**.

He stated that the Ministry of Finance views investment as a core pillar of **Somaliland's economic development strategy**, and that the Investment Guide plays a critical role in providing direction and clarity to both local and foreign investors. *"We have come together today to review, as one government, this important document developed by MOIID – a guide that will shape how we present our economy to the world,"* he said.

The DG emphasized that the Ministry of Finance is fully aligned with MOIID's vision to establish a **One-Stop Investment Center (OSIC)**. He welcomed the initiative, noting that the OSIC will reduce duplication, increase transparency, and make it significantly easier for investors to navigate government processes.

As the institution responsible for **fiscal policy, taxation, and public financial management**, the DG highlighted that the Ministry of Finance is committed to supporting investment by introducing **tax incentives**, simplifying customs procedures, and improving financial governance. These steps are designed to **boost investor confidence** and facilitate capital inflow into key sectors such as **agriculture and livestock**, which are integral to Somaliland's growth plans.

He also recognized and **thanked the MOIID team** for their diligent work in preparing the updated Investment Guide, and noted that the Ministry of Finance stands ready to provide any additional support needed to ensure its successful rollout. He concluded by expressing gratitude to MOIID for its leadership and reaffirmed that the Ministry of Finance will continue to be a proactive partner in implementing Somaliland's investment and economic development priorities.



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Event Introductory – Research & Reform Initiatives (MOIID R&D Department)

Mr. Ibrahim “Dhamac”, Director of Research & Development at MOIID, presented an overview of key **investment reform initiatives** and research activities. His presentation (“R&D Department Update – 22 June”) covered three main topics:

- **One-Stop Investment Center (OSIC) Assessment:** An ongoing evaluation of the One-Stop Center’s services and effectiveness. Ibrahim outlined plans to identify bottlenecks in the current investor registration and licensing process and opportunities to integrate various ministries’ services into a single window. He urged ministries to cooperate in this assessment by sharing data on their respective licensing requirements and by seconding staff or information to the OSIC review team.
- **Public-Private Partnership (PPP) National Assessment:** A review of the national PPP framework and current PPP projects. The presentation highlighted the need to strengthen the PPP framework to facilitate infrastructure investment, referencing **Somaliland’s goal of establishing viable PPP projects for large-scale development**. Ibrahim discussed how improved inter-agency coordination can help identify potential PPP opportunities in sectors like energy, water, and roads. He requested input from sector ministries on any ongoing or planned PPPs, and how regulatory or policy obstacles could be addressed.
- **Investment Research Needs & Priorities 2025–2030:** Ibrahim introduced a **Research Needs Assessment** initiative to gather insights for Somaliland’s investment and industrial development strategy. Each ministry was asked to submit their priority research needs – for example, studies or data required to inform policy in their sector. The goal is to develop a **national research agenda** aligned with development plans. This effort will help identify key research priorities for economic growth and innovation, strengthen public–private collaboration in research, improve data-sharing across ministries, and support evidence-based policy-making. Ibrahim shared that an online questionnaire and template had been circulated to capture these inputs, and he encouraged all ministries to respond by the given deadline.

Throughout his talk, Mr. Ibrahim reinforced that the **R&D Department is the coordinating hub** for these initiatives – having developed the new Investment Guide and now driving the OSIC and PPP assessments as well as the research priorities exercise. The presentation made it clear that successful reform will require active participation and data contributions from every relevant ministry.



Presentation – Somaliland National Investment Guide (Investment Dept.)

The next session was a detailed presentation of the **Somaliland National Investment Guide** by **Ms. Hibak Ali Abdo**, Director of Investment Development Department (MOIID). She introduced the *Second Somaliland Investment Guide*, an updated booklet intended to **showcase Somaliland’s investment climate and opportunities** to both domestic and international investors. Key points from her presentation included:



- **Purpose of the Guide:** Hibak explained that this second edition of the Investment Guide reaffirms the government’s commitment to attracting investment. It incorporates **improved data and clearer processes**, reflecting progress made since the first edition. The guide demonstrates that “*Somaliland remains open for business*” and highlights the country’s stable environment for investors. By providing up-to-date information, the guide aims to boost investor confidence and interest.
- **Contents Overview:** The National Investment Guide is organized into several sections covering essential information for investors. Ms. Abdo walked the participants through the contents:
 1. **Country Profile:** Background on Somaliland’s geography, history, and culture, to contextualize the business environment.
 2. **Legal Framework:** An overview of Somaliland laws affecting investors, outlining regulatory requirements and protections.
 3. **Why Invest in Somaliland:** Key reasons to invest, major investment success stories, and a profile of Somaliland’s regions and their resources.
 4. **Priority Sectors:** Detailed opportunities in priority sectors – **Livestock, Agriculture, Fisheries, Mining & Minerals, Oil & Gas, Energy & Renewables, Technology, Health, Banking & Finance, Services, Tourism & Hospitality, Manufacturing.** For each sector, the guide provides data on resources, market potential, and any incentives or infrastructure available. *Example:* In agriculture, land availability and recent productivity data are given; in energy, renewable opportunities like solar and wind are highlighted.
 5. **Public–Private Partnership (PPP) Framework:** Objectives of Somaliland’s PPP framework and how investors can engage in PPP projects. This section ties into the PPP assessment discussed earlier, emphasizing transparency and mutually beneficial partnerships.
 6. **Investor Requirements:** Practical guidance on requirements for investors across key sectors – such as licenses, permits, land acquisition processes, and any sector-specific criteria.
 7. **Governance & Institutional Support:** Explanation of the institutions involved in investment (e.g. one-stop center, investment facilitation agencies) and the support services available to investors. This includes contact points and aftercare services for investors.
- **Strategic Importance:** Hibak underscored how this guide will be used as a **tool for investment promotion**. All ministries were encouraged to familiarize themselves with the content, as it reflects inter-ministerial inputs and will be used in outreach to potential investors.

Sectoral Contributions – Feedback from Line Ministries represented by Department Directors.

In the open discussion session, representatives from various ministries provided feedback, raised sector-specific issues, and expressed commitments. Below is a summary of **sectoral contributions** in the order they spoke:



Discussion Outcomes and Key Points

After the formal presentations, the meeting transitioned into an open discussion where participants from each sector shared insights and feedback. Several **common themes and outcomes** emerged:

- **Validation of Investment Opportunities:** All ministries acknowledged the investment opportunities listed in the draft guide for their sectors and, in many cases, added nuance or additional prospects. For example, the **Ministry of Agriculture** highlighted opportunities in expanding irrigated farming and agro-processing, noting investor interest in fruit and vegetable canning. The **Livestock sector** representative underscored the potential to develop meat processing facilities and improve veterinary services to boost exports. **Technology/ICT officials** pointed to the rapid growth in



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telecommunications and the opportunity for investment in broadband infrastructure and tech startups. These contributions will enrich the guide's **Investment Opportunities** sections, ensuring they reflect on-the-ground realities and emerging prospects.

- **Identification of Challenges:** Participants candidly discussed challenges that might concern investors and thus need to be addressed in the guide or through reforms. Common challenges raised included inadequate infrastructure (e.g. road and energy access for agricultural or mining sites), regulatory or bureaucratic hurdles in business licensing, and skills gaps in the labor force. The **Ministry of Finance** noted that while Somaliland offers a stable economic environment, access to finance for local businesses remains a challenge, and this could be mitigated through upcoming financial sector reforms. The **Ministry of Energy & Minerals** mentioned the need for updated geological data and clearer mining regulations to give investors confidence. By documenting these challenges, the Investment Guide can provide a balanced view and the government can work on remedial actions, such as infrastructure development plans or policy reforms, to accompany the guide's publication.
- **Data Gaps and Requirements:** A key outcome of the discussion was a clearer understanding of data gaps. Many ministries realized there were areas where data needed for the guide is either outdated or not readily available. For instance, the **Ministry of Livestock & Rural Development** identified that statistics on livestock population and rangeland conditions need updating. The **Ministry of ICT** noted the absence of compiled data on ICT sector growth (e.g., mobile penetration rates) and committed to provide the latest figures. MOIID's R&D team reiterated the **request for each ministry to review their draft section for any missing data or inaccuracies**, and the ministries agreed to provide the required statistics (production figures, export values, number of licensed investors, etc.) by the set deadline. This collaborative audit of data during the meeting will help ensure the final Investment Guide is factually accurate and comprehensive.
- **One-Stop Center and PPP Framework Buy-In:** The concept of the One-Stop Investment Center (OSIC) received broad support in the discussion. Ministries recognized that a centralized service platform for investors would streamline processes and reduce duplication. Some participants inquired about the timeline for establishing the OSIC. MOIID clarified that the timing will depend on the outcomes of the **OSIC Institutional Assessment** – which is why it is crucial for all relevant ministries to complete the questionnaire.
- **Research and Capacity Building Needs:** Another discussion point was the long-term **investment research agenda**. Some ministries (e.g. Health, Education if present) voiced needs for specific studies – for example, the **Ministry of Health's DG** (present at the meeting) suggested that research into healthcare investment models and needs would be beneficial, given the interest in private hospitals and clinics. The collective identification of research topics – such as value chain analyses in agriculture, feasibility of fish processing (had Fisheries been present), or renewable energy potential mapping – will feed into MOIID's compilation of the 2025/2030 research priorities.





Attendance

Ministries Represented: The ministries and institutions represented at the meeting included Investment & Industrial Development (host), Foreign Affairs, Energy & Minerals, Finance & Economic Development, Agriculture, Livestock & Rural Development, Trade & Tourism, and Information & Communication Technology, along with the Central Bank of Somaliland. This broad participation ensured that perspectives from the major economic sectors were heard.

Participants: The meeting was attended by high-level representatives from the following ministries and institutions (primarily Director Generals or department heads, as listed):

Name	Institution	Role/Title
1. Mr. Abdifatah Ismail Dualeh	Ministry of Investment & Industrial Development	Director General (Host, delivered opening remarks)
2. Mr. Shucayb Cismaan Mohmuud	Ministry of Energy & Minerals	Director General (Speaker – sector remarks)
3. Mr. Mohamed Hassan Saleban	Ministry of Finance & Economic Development	Director General (Speaker – sector remarks)
4. Dr. Ahmed Mohamud Jaamac	Ministry of Health Development	Director General (Attendee, provided sectoral input)

Department Directors

No.	Name	Institution	Title / Role
1.	Shamarake Hassan Osman	Ministry of Foreign Affairs (MOFA)	Acting Director
2.	Omar Ismail Abdilahi	Ministry of Foreign Affairs (MOFA)	Director, International Cooperation
3.	Abdirahman Mohamed Abdi	Ministry of ICT (MICT)	Director of Planning
4.	Barkhad Abdi Hassan	Ministry of Trade & Tourism	Director of Planning
5.	Muna Abdi Mahad	Ministry of Energy & Minerals	Planning Department Representative
6.	Mahamuud Yuusuf Mohamed	Ministry of Energy & Minerals	Planning Department Representative
7.	Mohamed Sahal Eidle	Ministry of Agriculture Development	Planning Department Representative
8.	Abdirahman Sead Abdi	Ministry of Livestock & Rural Development	Planning Department Representative
9.	Khadra Mohamed Awil	Ministry of Finance & Economic Development	Director, Private Sector Department
10.	Hamse Hussein Muuse	Bank of Somaliland	Director of Planning





Ministries Absent: A few ministries were invited but **did not attend**. According to the attendance record, the Ministries of

1. **Fishery & Marine Resources,**
2. **Planning & National Development,**
3. **Employment, Social Affairs & Family**
4. **Environment & Climate Change**

The MOIID noted these absences and will follow up with those ministries separately to secure their input into the National Investment Guide process. It was emphasized that feedback from every key sector – including those absent – is important for completeness, and those ministries will be asked to contribute outside the meeting forum.

Discussion Outcomes and Key Points

After the formal presentations, the meeting transitioned into an open discussion where participants from each sector shared insights and feedback. Several **common themes and outcomes** emerged:

Validation of Investment Opportunities: All ministries acknowledged the investment opportunities listed in the draft guide for their sectors and, in many cases, added nuance or additional prospects. For example, the **Ministry of Agriculture** highlighted opportunities in expanding irrigated farming and agro-processing, noting investor interest in fruit and vegetable canning. The **Livestock sector** representative underscored the potential to develop meat processing facilities and improve veterinary services to boost exports. **Technology/ICT officials** pointed to the rapid growth in telecommunications and the opportunity for investment in broadband infrastructure and tech startups. These contributions will enrich the guide's **Investment Opportunities** sections, ensuring they reflect on-the-ground realities and emerging prospects.

Identification of Challenges: Participants candidly discussed challenges that might concern investors and thus need to be addressed in the guide or through reforms. Common challenges raised included inadequate infrastructure (e.g. road and energy access for agricultural or mining sites), regulatory or bureaucratic hurdles in business licensing, and skills gaps in the labor force. The **Ministry of Finance** noted that while Somaliland offers a stable economic environment, access to finance for local businesses remains a challenge, and this could be mitigated through upcoming financial sector reforms. The **Ministry of Energy & Minerals** mentioned the need for updated geological data and clearer mining regulations to give investors confidence. By documenting these challenges, the Investment Guide can provide a balanced view and the government can work on remedial actions, such as infrastructure development plans or policy reforms, to accompany the guide's publication.

Data Gaps and Requirements: A key outcome of the discussion was a clearer understanding of data gaps. Many ministries realized there were areas where data needed for the guide is either outdated or not readily available. For instance, the **Ministry of Livestock & Rural Development** identified that statistics on livestock population and rangeland conditions need updating. The **Ministry of ICT** noted the absence of compiled data on ICT sector growth (e.g., mobile penetration rates) and committed to provide the latest figures. MOIID's R&D team reiterated the **request for each ministry to review their draft section**



for any missing data or inaccuracies, and the ministries agreed to provide the required statistics (production figures, export values, number of licensed investors, etc.) by the set deadline. This collaborative audit of data during the meeting will help ensure the final Investment Guide is factually accurate and comprehensive.

One-Stop Center and PPP Framework Buy-In: The concept of the One-Stop Investment Center (OSIC) received broad support in the discussion. Ministries recognized that a centralized service platform for investors would streamline processes and reduce duplication. Some participants inquired about the timeline for establishing the OSIC. MOIID clarified that the timing will depend on the outcomes of the **OSIC Institutional Assessment** – which is why it is crucial for all relevant ministries to complete the questionnaire. The **DG of Energy & Minerals** offered an example: if the OSIC were operational, an investor in a mining project could get mining licenses, environmental clearances, and energy permits through one office rather than visiting multiple ministries. This resonated with others, and there was an informal commitment to assist MOIID in designing the OSIC model. Similarly, regarding the PPP framework, the **Ministry of Finance** and others emphasized that the insights from the **PPP questionnaires** will shape how Somaliland structures public-private partnerships. Participants agreed that PPPs could be a solution to fund large projects (such as power plants, roads, or water systems), and thus providing honest and thorough information in the assessment is in each ministry's interest. In summary, there was strong buy-in for these reform tools, with officials seeing them as complementary to the Investment Guide in improving the investment ecosystem.

Research and Capacity Building Needs: Another discussion point was the long-term investment research agenda. Some ministries (e.g. Health, Education if present) voiced needs for specific studies – for example, the **Ministry of Health's DG** (present at the meeting) suggested that research into healthcare investment models and needs would be beneficial, given the interest in private hospitals and clinics. The collective identification of research topics – such as value chain analyses in agriculture, feasibility of fish processing (had Fisheries been present), or renewable energy potential mapping – will feed into MOIID's compilation of the 2025/2030 research priorities. MOIID indicated that once all ministries submit their **Investment Research Needs lists**, they will prioritize and possibly seek development partner support to carry out the most critical studies. This outcome ensures that the momentum from the meeting translates into continued analytical work to support policy-making.

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Conclusion and Action Points

In conclusion, the **Ministry of Investment and Industrial Development (MOIID)** thanked all participants for their valuable contributions and reiterated the strategic direction and urgency of the National Investment Reform agenda. The MOIID leadership emphasized that Somaliland is positioning itself as an attractive destination for investors through transparency and coordinated efforts. The National Investment Guide, supported by the OSIC and PPP frameworks and informed by research, is a cornerstone of this strategy. The meeting concluded with consensus on several concrete **action points**:

- **Finalize Sector Inputs for the Investment Guide:** Each sector ministry will provide final feedback and any additional data for their chapter of the National Investment Guide Booklet. Ministries are to **review and validate their draft sections, ensuring accuracy and completeness of information (sector profile, opportunities, case studies, etc.)** as discussed. All updated inputs (text, data tables, images) should be submitted to MOIID's R&D Department by the agreed deadline (e.g., within two weeks of the meeting).
- **Complete OSIC Assessment Questionnaire:** All relevant ministries and agencies will **complete the One-Stop Investment Center (OSIC) Institutional Assessment Questionnaire** and return it to MOIID. This will enable analysis of each institution's current investor services and readiness to integrate into a one-stop model. MOIID will compile responses and schedule a follow-up workshop to discuss the design of the OSIC, using the questionnaire findings to address gaps in institutional capacity.
- **Complete PPP Assessment Questionnaire:** Each ministry will also **submit the PPP Assessment Questionnaire** provided by MOIID. The information collected (such as existing legal frameworks, potential PPP projects, and ministry-specific PPP experience) will feed into a national PPP framework review. MOIID, in collaboration with the Ministry of Finance, will use this to draft a policy or guidelines for PPPs and identify a pipeline of priority projects suitable for public-private partnership.
- **Submit Investment Research Needs:** Ministries will **send in their lists of priority investment research needs (2025–2030)** as per the questionnaire distributed. MOIID will consolidate these into a National Investment Research Agenda. This agenda will guide research efforts and resource mobilization, ensuring that critical knowledge gaps (identified by the ministries, such as market studies or sector feasibility assessments) are addressed in the coming years to support evidence-based investment promotion.
- **Nominate Focal Points:** To sustain inter-ministerial coordination, each ministry present will **nominate a Focal Point (a dedicated official)** to liaise with the MOIID on all matters related to the Investment Guide and the associated reform tasks. These focal points will form a working group or committee that will meet periodically. MOIID will circulate terms of reference for this group and ensure communication channels remain active (e.g., regular progress updates via email or group platform).
- **Public Consultation Meeting:** The Ministry of Investment announced plans to hold a **follow-up public consultation** once the ministries' inputs have been incorporated into the revised National Investment Guide draft. This public consultation (tentatively scheduled within the next month) will involve stakeholders from the private sector, investor community, and civil society. The goal is to present the near-final Investment Guide to a broader audience for feedback and to demonstrate government transparency. Action: MOIID will organize this forum and invite attendees, and sector ministries may be asked to participate in presenting their sections to the public.





- **Continued High-Level Support:** It was agreed that the high-level engagement would continue. The DGs and senior officials present committed to champion the investment reforms within their respective ministries. MOIID will brief the Minister of Investment and Industrial Development and other cabinet members on the outcomes of this coordination meeting, ensuring sustained political support. Any major policy issues or resource needs identified (for example, if legislative changes are required for PPP or if technical assistance is needed for OSIC setup) will be escalated to the appropriate level for resolution.

The meeting closed on an optimistic note, with the Director General of MOIID reiterating that **the collaborative efforts of all ministries are crucial to success**. By following through on these action points, Somaliland's government aims to launch the National Investment Guide in the near future as a symbol of a **new, investor-friendly era**, complemented by institutional reforms like the One-Stop Center and a solid PPP framework. Participants left with a clear roadmap and a shared commitment to maintain momentum, with MOIID's guidance, towards the next milestone: a public consultation and ultimately the official publication of the National Investment Guide 2025.

The meeting concluded at around 11:45 AM with a note of optimism. The Director General of MOIID closed by stating that **Somaliland's government is united in making the country an attractive destination for investment**, and that the collaboration evidenced in this meeting is a strong foundation for the work ahead. He urged everyone to maintain the spirit of cooperation, saying *"by working together, we will turn these plans into real economic opportunities for our people."* Participants departed with a clear understanding of their tasks and a shared commitment to drive Somaliland's investment reform forward.



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MINISTRY OF INVESTMENT AND
INDUSTRIAL DEVELOPMENT

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